

2002

# Annual Report



LOUDOUN COUNTY, VIRGINIA

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**Our mission is to conscientiously serve our community and our citizens in a dynamic world; to protect and enhance the general health, safety and well-being; to attract and nurture talented people in a work environment which will inspire us to serve the public with integrity, creativity, high standards and respect; to make the most of our resources; to create, foster and maintain the best possible quality of life; to invest in tomorrow.**

**In carrying out this mission, the life we envision for our community is rich and full of promise. We envision citizens proud of their community and the accomplishments of their government.**









# Message from the County Administrator



## To the Board of Supervisors and Citizens of Loudoun County:

It is my pleasure to present to you Loudoun County's Annual Report for the 2002 Fiscal Year. This report highlights many of the county's accomplishments as well as the challenges we have faced over the past year.

The events of FY 2002, both foreseen and unforeseen, demonstrated the impact the county government makes on the quality of life of every Loudoun County resident.

The terrorist attacks of September 11, 2001, one of which was directed at the Pentagon, just 25 miles from Loudoun's border, brought an immediate response from public safety and other personnel, many of whom worked around the clock at a moment's notice to ensure the safety of the public. These attacks were closely followed by the anthrax mailings, one of which contaminated a federal facility located in Loudoun County. Again, county departments and employees responded admirably, this time under the leadership of the Health Department.

Other noteworthy achievements resulted from months and years of planning, public participation, and hard work. Adoption of the Comprehensive Plan in July 2001 followed an 18-month process. The Plan will guide development in the county for the next 20 years, and will greatly influence what Loudoun County looks like many years from now.

The court system gained badly needed space and enhanced security with the completion of Phase I of the Courts Expansion and Renovation Project. And a new Fire and Rescue Commission Charter provided the necessary framework to help the Fire and Rescue system adapt to meet the changing needs of the rapidly growing population.

At the same time, the county continued to meet the ongoing needs of Loudoun residents, providing funding for the public school system and delivering day-to-day services such as libraries, parks and recreation, transportation, and services to people with special needs.

The county organization understands and embraces its role in contributing to the outstanding quality of life in Loudoun County. This report reflects our ongoing commitment to provide quality services that enhance Loudoun's reputation as a world class community.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Kirby M. Bowers', written over a faint circular seal of Loudoun County.

Kirby M. Bowers  
County Administrator

The Loudoun County government operates under a statement of values that define what we stand for as an organization. These values — *Service, Excellence, Integrity, Innovation, Efficiency, Accountability, Courtesy, Teamwork, and Valuing Employees* — hold the county workforce to the highest professional standards, both individually and collectively. The county strives to live up to these values every day. Through the pages of this publication, you will find each of these values defined in further detail, beginning with our overriding commitment to serving the public.

The primary mission of the Loudoun County government is to provide high quality **SERVICE** to the public.

# Board of Supervisors

## Composition and Role

Loudoun County is governed by a nine-member Board of Supervisors. The Board is headed by Chairman Scott K. York and Vice Chairman Eleanore C. Towe. The Chairman of the Board of Supervisors is elected by the voters at large. The other supervisors are elected from each of eight election districts in the county. All nine members serve concurrent terms of four years. The current members of the Board of Supervisors will serve through December 2003.

The Board of Supervisors sets county policies, adopts ordinances, appropriates funds, approves land rezonings and special exceptions to the zoning ordinance, and carries out other responsibilities set forth by the State Code.

**We demonstrate our commitment to EXCELLENCE by striving for the highest level of performance to meet the needs of our customers.**

## Board Committees

The Board of Supervisors has four Standing Committees: the Economic Development Committee, Finance/Government Services Committee, Land Use Committee, and Transportation Committee. The Standing Committees consider and discuss issues related to their specific functions and provide recommendations to the full Board for those that require Board action.

The Board also appoints more than 30 other commissions and committees which serve in an advisory capacity on topics ranging from open space to economic development to community services.

## Redistricting

During FY 2002, the Board of Supervisors completed the process of redrawing the boundary lines for the county's eight election districts.

In November 2001, the Board unanimously approved a redistricting plan to establish local election district boundaries. The Board's adoption of the plan came after a lengthy process, during which several alternatives were submitted by members of the Board of Supervisors, county staff, and members of the public.

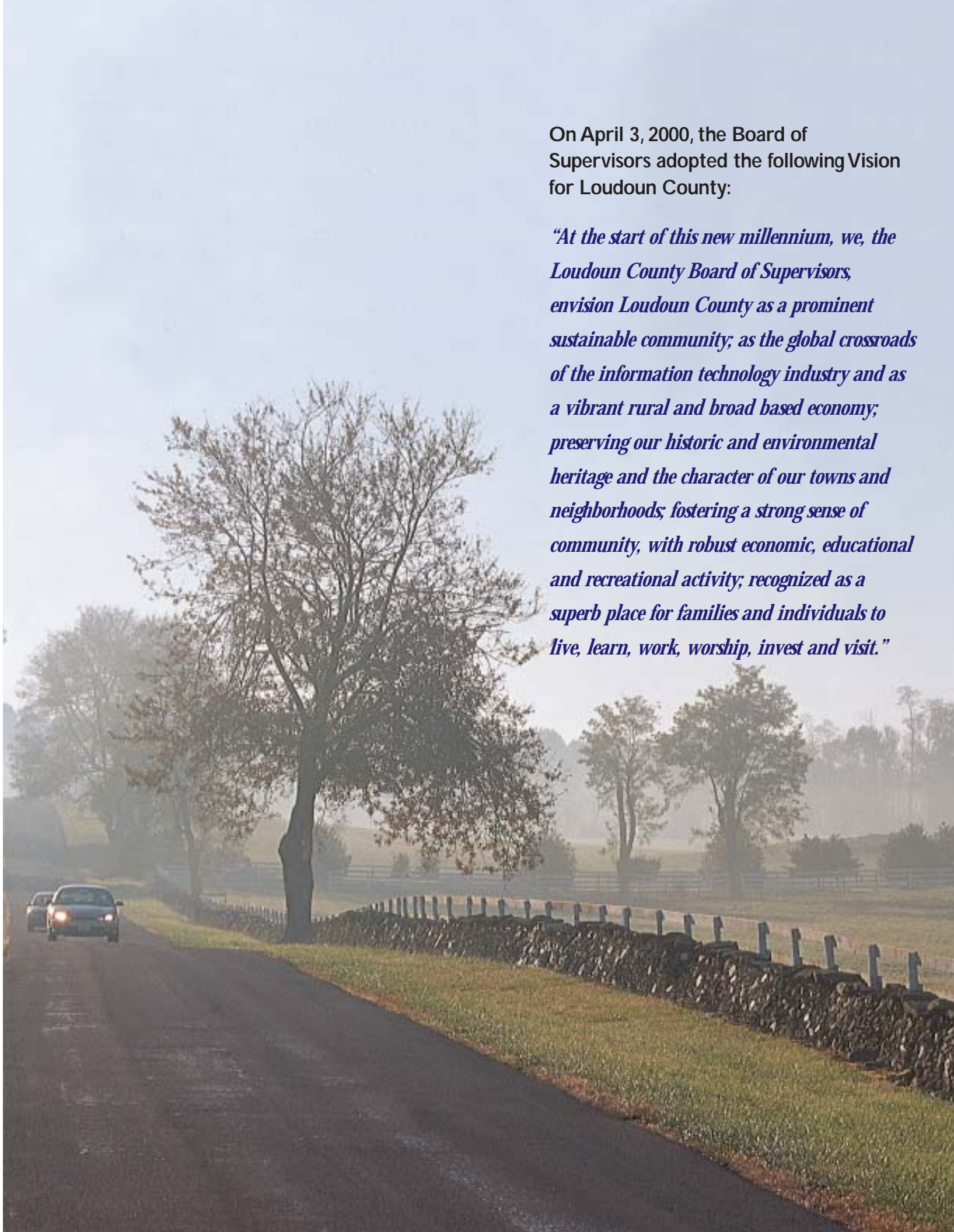
The Board had earlier set guidelines for use in the drawing of district boundary lines, including that all districts have equal representation; incorporated areas not be split, if possible; voter convenience be taken into account; and that the 2000 U.S. Census be the source of population data.

The Justice Department approved Loudoun County's redistricting plan early in 2002.



## The Loudoun County Board of Supervisors

*Back row; left to right:*  
Eleanore C. Towe, Vice Chairman, Blue Ridge;  
Jim Burton, Mercer;  
William Bogard, Sugarland Run;  
Chuck Harris, Broad Run;  
Sally R. Kurtz, Catoclin.  
*Front row; left to right:*  
Eugene Delgaudio, Sterling;  
Scott K. York, Chairman At Large;  
J. Drew Hiatt, Dulles;  
Mark R. Herring, Leesburg.



On April 3, 2000, the Board of Supervisors adopted the following Vision for Loudoun County:

*“At the start of this new millennium, we, the Loudoun County Board of Supervisors, envision Loudoun County as a prominent sustainable community; as the global crossroads of the information technology industry and as a vibrant rural and broad based economy; preserving our historic and environmental heritage and the character of our towns and neighborhoods; fostering a strong sense of community, with robust economic, educational and recreational activity; recognized as a superb place for families and individuals to live, learn, work, worship, invest and visit.”*



# Vision for Loudoun County

“Loudoun is a community surrounded by and possessing striking physical beauty — mountains, rivers and creeks, small towns, farms, historic resources and open countryside — we must be extraordinarily careful and proactive to preserve our rich heritage while enhancing our suburban residential communities.

Loudoun County is the envy of many communities. We live in a beautiful place. Our economy is booming. Unemployment sits at a record low. Our community has fame and fortune. We are becoming known for being rich in fiber as our emerging global technology centers meet with our diverse rural economy.

This vision of the County will have become reality when we have fully achieved:

## Land Use

- Aesthetically appealing development that reflects excellent standards, diversity of influence, and a commitment to making people the focus of development decisions.
- Protecting, sustaining and enhancing the County's air and water quality, soils, landscape, wildlife and other natural and man-made resources making Loudoun environmentally sound.

**By accepting responsibility, communicating clearly and following through with our commitments, we demonstrate ACCOUNTABILITY to our customers, fellow employees, and citizens of Loudoun County.**



- Rural residential development that maintains Loudoun's rural character, preserves the environment, water quality and quantity and natural features, and develops at overall densities that do not exceed the capacity of rural roads and public facilities or compromise the integrity of the rural economy.
- Our town and rural countryside character is preserved.
- Distinct, well-designed new residential and mixed-use communities.
- Revitalization of our older communities through quality projects and conformance with the natural environment.
- People working in the County can afford to live here, and that creative and innovative solutions to the County's housing needs are adopted and supported.
- Balancing the private property rights of individuals with the public interest and the shared values of the community.

## Education

- A globally competitive quality of public education for our children.
- A learning environment where children of diverse social, ethnic and economic backgrounds feel safe, motivated, respected and prepared for a fulfilling and productive life.
- A library system that is accessible and promotes life long learning.
- An education system that offers a variety of higher education options.

## Transportation

- A safe and efficient transportation system that supports the County's planned growth.
- Existing road networks that provide safe and convenient access to business and employment areas.
- Land use and transportation decisions that are linked together so that the location and timing of new development coincides with existing and planned transportation improvement needed to meet increased demands.
- Pedestrian friendly, safe alternatives to single occupancy automobiles and encouragement of the public's use of these alternatives.

## Government Services

- All citizens feel that they have a stake in government, are connected to their neighborhoods, and can influence local government and its actions.
- County programs are available and delivered to all our citizens at the highest level of service at reasonable costs.
- The public is served with creativity, integrity and respect.
- Responsive, well-run, professional, technologically sophisticated government is connected to its citizenry.
- The County's financial policies assess long range fiscal impact, provide an equitable distribution of the costs of development between direct beneficiaries and the citizens at large, maintain acceptable levels of taxes and fees, sound debt management and provide for potential economic uncertainties and risk.



# Vision for Loudoun County

## Public Safety

- Provide a safe place where all people, regardless of age, ability, or economic condition, can live with dignity and respect and without fear.
- When Loudoun's hospital can meet the needs of the community and the word bypass is associated with heart surgery and not rerouting a patient to another jurisdiction for emergency care.
- Continued support of Loudoun's volunteer fire and rescue system backed up by well-trained career personnel, meeting the demands of growth.

## Economic Development

- A strong, diverse and resilient economy based on Loudoun's comparative advantages.
- Loudoun's full potential as a global technology center.
- Recognized for our innovative business and entrepreneurial spirit.
- A strong business community with business leaders involved in the economic success of Loudoun and the region, especially on issues of infrastructure, workforce and education.

- The vitality of Loudoun's agricultural, horticulture and equine industries.
- Loudoun positioned as a premier tourist destination because of its historical resources, pictorial settings and approximate location of the new Air and Space Museum."

— *Board of Supervisors' Vision Statement, adopted April 3, 2000*



# Election Districts

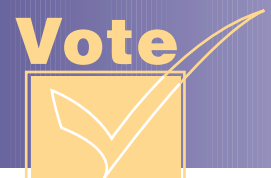


In establishing the new election district boundaries shown on the map above, the Board of Supervisors eliminated the Mercer district in western Loudoun County and established a new district, the Potomac district, in eastern Loudoun. These changes were a result of a more rapid rate of population growth in the eastern part of the county.

The November 2003 elections for the Board of Supervisors and School Board will reflect the new election district boundaries.

As a result of the redistricting process, the number of voting precincts in Loudoun County increased from 36 to 52.

Year	Number of Registered Voters
2000	98,315
2001	109,212
2002	117,253





# Top Issues of Fiscal Year 2001-2002

## Board Continued Growth Management Initiatives

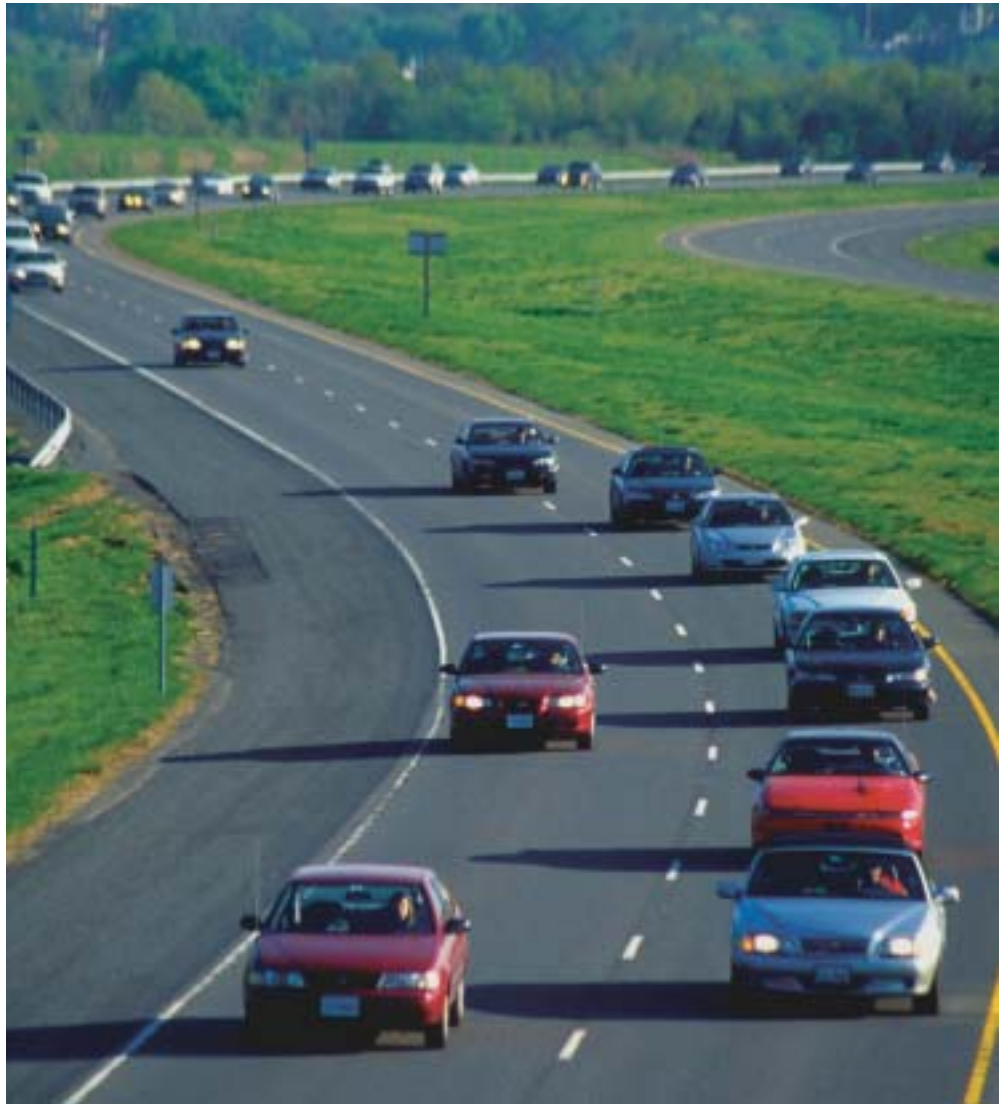
The Loudoun County Board of Supervisors continued its commitment to maintaining the county's exceptional quality of life through several key growth management initiatives. In July 2001, the Board concluded an 18-month public process by adopting a landmark Revised Comprehensive Plan, which will guide development in the county for the next two decades.

Following adoption of the plan, the county took several important steps toward implementing it. The county initiated the public process of re-mapping the county and revising the zoning ordinance; amended the Facilities Standards Manual, which sets out specific development regulations and design standards; began work on a Bicycle and Pedestrian Mobility Master Plan and a Countywide Historic Preservation Plan; and approved the first conservation easement purchases under the Purchase of Development Rights Program, thereby protecting 1,748 acres from development.

## County Responded Following Terrorist Attacks

County personnel immediately responded following the terrorist attacks of September 11, 2001. Volunteer and career Fire and Rescue personnel were deployed to Arlington County to assist with fire suppression and rescue efforts at the Pentagon, while the Sheriff's Office, Fire and Rescue, and other personnel worked around the clock to ensure safety and security in Loudoun County.

In addition, the Loudoun County Health Department played a key role in responding



to the anthrax contamination of the State Department mail processing facility in Sterling. The department coordinated efforts with local law enforcement and emergency response agencies, ran an antibiotic distribution center, and worked with the county's residents and medical community to help keep citizens safe.

## County's Strong Bond Ratings Were Reaffirmed

Loudoun County's excellent financial management was recognized by the three major bond rating agencies, which

reaffirmed the county's strong bond ratings twice during FY 2002. Moody's Investors Service, Standard and Poor's, and Fitch IBCA all rate Loudoun County at just one step below the highest bond rating of AAA.

## Study Led to Transportation Initiatives

The county completed a countywide Public Transportation Study which outlined five- and ten-year public transportation service needs for Loudoun County. Some of the initial recommendations of the study are being implemented, including the

# Top Issues of Fiscal Year 2001-2002

expansion of the commuter bus fleet to 13 buses and establishment of a new Cascades-West Falls Church service. Park-and-ride lot opportunities also expanded with the opening of the Dulles North Transit Center and the acquisition of 150 leased spaces at the Kohl's parking lot in Leesburg.

## Board Approved Fire and Rescue Charter

To provide the framework for a model fire, rescue and emergency management system in Loudoun County, the Board of Supervisors adopted a new Fire and Rescue Commission charter and created a new Fire and Rescue Commission.

Under the new charter, fire, rescue and emergency medical services are delivered through a partnership of volunteer fire and rescue companies and career staff employed by the county's department of Fire and Rescue. Members of the Fire and Rescue Commission are appointed by the Board of Supervisors and include the Chief of the Department of Fire and Rescue as well as fire and emergency medical services volunteers.

The Chief of Fire and Rescue is responsible for system-wide operations, providing uniformity in emergency response performance and procedures.

## New Initiatives Began in Science, Technology, Rural Economy

Loudoun County's efforts to promote a healthy, diversified economy included new initiatives focusing on science, technology and agriculture. Loudoun's Science and Technology Cabinet, which held its inaugural meeting, will advise the



Department of Economic Development and help attract funding and resources to the area. Also, the Board of Supervisors approved the Farm Viability Program, which is designed to develop profitable farming alternatives by enhancing farm economic viability. The program provides farmers and farm-related entrepreneurs with access to capital and technical assistance.

## Adopted Budget Focused on Schools, Public Safety

In April 2002, the Board of Supervisors adopted a budget totaling \$866.1 million for the county government and school system for FY 2003. The fiscal plan provided funding for only a few new initiatives for the general county government targeting such areas as public safety, court services, victim support, and child care programs, while reducing the real

property tax rate for FY 2003 from \$1.08 to \$1.05 per \$100 in assessed value.

## Courts Project Was Completed

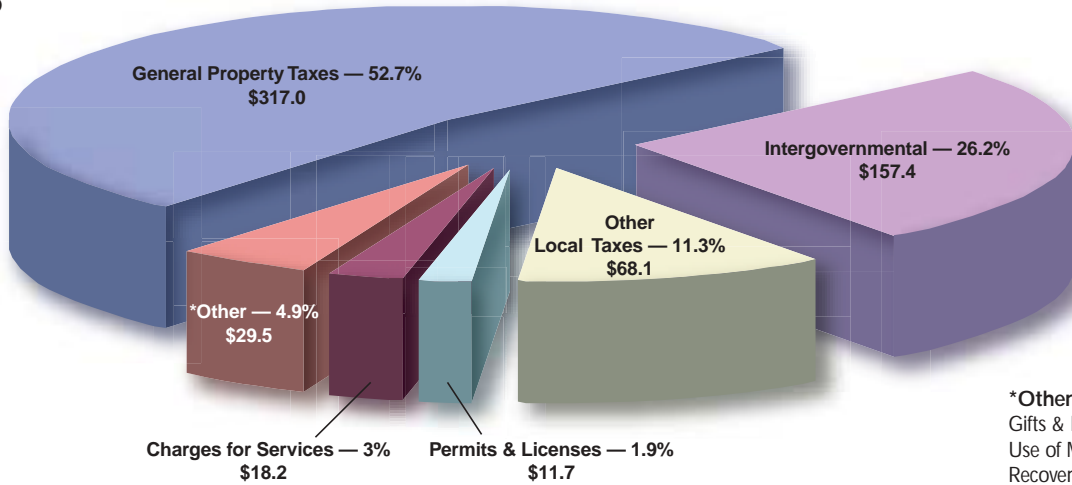
Phase I of the Loudoun County Courts Expansion and Renovation Project was completed as the courtrooms of the Loudoun County Circuit Court moved to a new building within the court site in Leesburg. Other courtrooms and court support offices, including the Clerk of the Circuit Court, also moved into new and renovated space.

Work began on Phase II of the project. This will include renovation of the old Academy building and construction of the Law Library in renovated space in the old County Administration Building.



# Budget & Finance

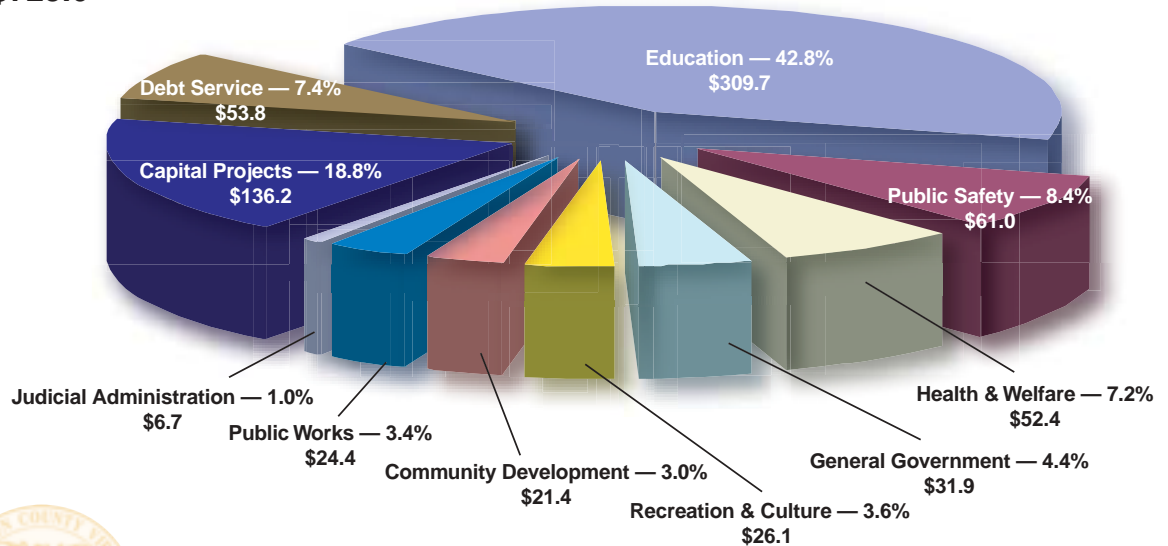
## Revenues (millions) Total: \$723.6



\*Other includes:  
 Gifts & Donations  
 Use of Money & Property  
 Recovered Costs  
 Fines & Forfeitures  
 Miscellaneous Revenues

**Note:** Revenue chart does not include \$73.5 million in proceeds from sale of bonds, \$5.4 million from lease purchase financing, and \$42.8 million from other financing sources.

## Expenditures (millions) Total: \$723.6



We carry out our responsibilities with **INTEGRITY** by conducting county business in a responsible, conscientious, ethical and professional manner.

# Budget & Finance

## Budget and Taxes

In April 2002, the Board of Supervisors adopted a budget totaling \$866.1 million for the county government and school system for FY 2003. The fiscal plan provided funding for only a few new initiatives for the general county government targeting such areas as public safety, court services, victim support, and child care programs.

The Board reduced the real property tax rate for FY 2003 from \$1.08 to \$1.05 per \$100 in assessed value. However, because of a substantial increase in the value of residential property assessments, the annual property tax bills for the average homeowner increased by about 14 percent in FY 2003.

The personal property tax rate remained unchanged at \$4.20 per \$100. The E-911 tax on telephones was increased from \$1.00 to \$2.00 to offset expenses related to the county's emergency dispatch operations. In response to the ongoing rise in residential property assessments, the Board created a Citizens' Committee on Real Property Tax Assessments to review the county's process for determining real property assessments and examine opportunities for real property tax relief.

After several months of study and public input, the committee made its recommendations to the Board of Supervisors, several of which have already been implemented. These include expanding the size of the Board of Equalization membership; allowing affordable housing to be assessed at the permitted sales price instead of market value; promoting the tax relief program for elderly and disabled people through a special color tax bill insert; and

redesigning the assessment notification form to make it more user-friendly.

The county also implemented the Revitalization Tax Exemption Program, which allows partial tax exemption on residential properties lying within approved districts when the dwellings are substantially rehabilitated. This amendment exempts the increase in value generated by the rehabilitation from tax.

Other changes approved by the Board include extending the consumer utility tax to cell phone users and modifying the exemption portion of the Real Estate Tax Relief Program for the Elderly and Disabled to increase the number of people eligible for the tax relief program.

Loudoun County received the Distinguished Budget Presentation Award from the Government Finance Officers Association for the FY 2002 budget document.

## Financial Management

Loudoun County's excellent financial management was recognized by the three major bond rating agencies, which reaffirmed the county's strong bond ratings twice during FY 2002. Moody's Investors Service, Standard and Poor's, and Fitch IBCA all rate Loudoun County at just one step below the highest bond rating of AAA.



In FY 2002, the county received 16,464 online tax payments totaling \$2.26 million.

There were 2,829 e-filings for personal property tax in FY 2002, a 152% increase from FY 2001.

## Among other accomplishments in FY 2002:

- The county received a Certificate of Excellence in Financial Reporting from the Government Finance Officers Association for the 2001 Comprehensive Annual Financial Report.
- The county established an internal audit procedure that created an Internal Audit Committee and provided documentation of internal audit responsibility, access and authority.
- Major automation upgrades included the Financial Accounting and Management Information System, Fixed Asset Accounting and Control System, and a laser-based check and form writer that increased efficiency by providing the ability to produce disbursement checks at five remote locations.



# Budget & Finance

## Capital Improvement Program

Loudoun County's Capital Improvement Program (CIP) is a six-year forecast of general government and school facility, land and equipment needs accompanied by a financing plan to implement all projects. Total projected expenditures for the FY 2003-2008 CIP are \$729.2 million. Of this, \$377.3 million (51.7%) is funding for school projects and \$351.9 million (48.3%) is funding for general government projects. In November 2001, voters approved the sale of General Obligation Bonds totaling \$83.1 million to fund the construction of five new schools and improvements to three other schools. Voters also approved bonds totaling \$46.5 million to build a recreation center in Sterling and a regional park in Leesburg, to convert the old Carver School in Purcellville into a community and senior center, and to renovate and expand Rust Library in Leesburg.

In addition, the Board of Supervisors approved financing a Loudoun County Public Schools administration building with up to \$26.1 million from future Virginia Public School Authority (VPSA) bond sales, as well as \$15 million toward the construction of Stone Ridge Middle School from VPSA bond funding.

**We are committed to maintaining the highest degree of EFFICIENCY by using our time wisely and our resources in a cost effective manner.**



### Current and future CIP projects include:

#### General Government

- Public safety centers combining fire, rescue and law enforcement services in Broadlands, South Riding, western Loudoun, Brambleton, Lansdowne and Rt. 28 near Dulles Town Center.
- A public safety building to house the county's law enforcement function.
- Development of recreation centers at Claude Moore, Broadlands, Dulles South and Philip A. Bolen Memorial parks, and field construction at the Philip A. Bolen Memorial Park site near Leesburg.
- Renovation of Rust Library in Leesburg in FY 2003, and preliminary work on the Dulles South library in FY 2006.

- Five MH/MR/SA group homes and six townhouses/condos which are planned for MH/MR/SA residential services.
- Beginning construction of the Dulles Corridor rail project.

#### Schools

- New high schools in the South Riding, Brambleton and Leesburg areas.
- An addition and renovations to Broad Run High School.
- A new middle school in the Ashburn/Arcola area.
- Eight new elementary schools in the Belmont, Brambleton, Kirkpatrick Farms, Leesburg and Hamilton areas.
- An addition and renovations to Hamilton Elementary School.

# Community Planning & Environment

## Growth Management

In July 2001, the Loudoun County Board of Supervisors adopted and began to implement a landmark Revised Comprehensive Plan, which will guide development in the county for the next two decades.

The Plan, which includes the General Plan and the Countywide Transportation Plan, embodies the Board's goal of creating an exceptional quality of life and a strong sense of community while preserving the county's historic and environmental heritage.

The goals of the plan include promoting reasonable residential growth by reducing the number of homes that can be built throughout the county, alleviating future traffic congestion, protecting the rural economy, and preserving the resources that make Loudoun an enjoyable place to live, to work and to visit.

Following adoption of the plan, the county took several important steps toward implementation.

- The county held a series of meetings in the eastern suburban areas to seek input from residents on community needs.
- The Board initiated the process of re-mapping the county and revising the zoning ordinance and sought input from the public in several ways, including the use of focus groups on the topics of Overlay Districts, Rural Uses, Conservation Design, Suburban Districts, and Towns/Joint Land Management Areas.
- The Board amended the Facilities Standards Manual, which sets out

specific development regulations and design standards. The amendments expand the level of regulatory oversight by the county and establish the technical and land development application criteria necessary to implement some of the environmental policy objectives of the plan.

- The Planning Department began work on a Bicycle and Pedestrian Mobility Master Plan and a Countywide Historic Preservation Plan.

The Department of Building and Development continued to streamline the way the county processes land development requests by implementing a new system for building and zoning permits, the last major component of the integrated Land Management Information System. The department also upgraded its imaging system records to provide better access to permit-related records for members of the staff and public.

The Board of Supervisors approved the first conservation easement purchases under the Purchase of Development Rights Program administered by the Office of Mapping and Geographic Information. In addition to saving taxpayer dollars, the action will protect 1,748 acres from development and will preserve the properties' environmentally sensitive features and historic and scenic resources.



### FY 2002 Figures

Building code inspections	249,810
Building permits	48,537
Land development applications	949

The county initiated other efforts to protect Loudoun's environmental and historic resources. They included the hiring of an administrator for the new Environmental and Historic Resources Program; teaming up with Leesburg's Thomas Balch Library for a survey of African American historic sites throughout the county; paving the way for the dismantling and re-assembling of a historic cabin in the path of a planned road extension; and updating the community on the results of an archaeological dig on the site of a prehistoric Native American Village in eastern Loudoun.



# Community Planning & Environment

## Economic Development

Loudoun County worked to promote a healthy, diversified economy with new initiatives focusing on science, technology and agriculture.

Loudoun's Science and Technology Cabinet held its inaugural meeting in FY 2002. The cabinet, which includes leaders in the fields of biotechnology and information, will advise the Department of Economic Development and help attract funding and resources to the area.

The Board of Supervisors approved the Farm Viability Program, which is designed to develop profitable farming alternatives by enhancing farm economic viability. The program aims to improve the bottom line of traditional and alternative farming by providing farmers and farm-related entrepreneurs with access to capital and technical assistance.

Loudoun County's economy continued to diversify with growth in a range of industries, professions and trades.

- Mary Baldwin College opened its Northern Virginia Regional Center in Sterling.
- The former Xerox Document University became The National Conference Center at Lansdowne, a premier meeting and training facility.
- George Washington University's Virginia campus unveiled three new research labs.
- Wegmans Food Markets, a major regional supermarket chain and one of the largest private companies in the



United States, announced plans to locate in Loudoun County.

- Several companies relocated to Loudoun County from Fairfax County, including Servus Financial Corporation, with 300 employees; Cryptek Secure Communications, with 105 employees; and Independent Project Analysis, with 120 employees.

The Department of Economic Development kicked off the Main Street Loudoun Program which is designed to build relationships among the county government and the towns, neighborhoods, and villages that make Loudoun County unique. This is one of only three such programs in the United States.

The Loudoun Small Business Development Center saw a significant increase in the number of clients assisted. During calendar year 2001, the center advised 800 clients for a total of more than 1,100 counseling hours.

The county permitted 3,101,000 square feet of non-residential construction in FY 2002. The value of the construction, including new buildings and alterations, was over \$246 million.

## Transportation

Transportation continued to be a top priority of the county government, highlighted by the Board of Supervisors' adoption of the Revised Countywide Transportation Plan as part of the Revised Comprehensive Plan, and the hiring of a director to oversee the newly created Office of Transportation Services.

Other notable milestones in transportation include:

- Completion of the countywide Public Transportation Study, outlining five- and ten-year public transportation service needs for Loudoun County. Some of the initial recommendations of the study are being implemented, including the



# Community Planning & Environment

expansion of the commuter bus fleet to 13 buses and establishment of a new Cascades-West Falls Church service.

- Expansion of park-and-ride lot opportunities with the opening of the Dulles North Transit Center and the acquisition of 150 leased spaces at the Kohl's parking lot in Leesburg.
- Passage of state legislation enabling Loudoun County to develop standards to pave rural rustic roads.
- Initiation of Route 15 safety improvements.
- Active participation in the development of the Dulles Corridor Rapid Transit Project Environmental Impact Statement.
- Participation in the Washington Metropolitan Area Transit Authority to address regional needs for public transportation.

## Environment

The Office of Solid Waste Management oversaw construction of a 7.1-acre disposal cell at the county landfill, the first expansion cell at the facility since 1993.

**By creating a climate that rewards the anticipation of problems, the sharing of new ideas, and creative problem-solving, we encourage INNOVATION.**



The county implemented the “FastTrash” program to accommodate record customer growth while continuing to provide excellent customer service. This pilot program successfully reduced lines at the outbound scale on Saturdays by directing half the customers to an alternate landfill exit.

A new customer convenience pad was constructed at the landfill to address increased customer demand in the collection of tires, construction rubble and yard waste.

**The county's solid waste management programs also set new records in FY 2002:**

- The county served 62,691 customers at the landfill, a record number and an increase of 10% over the previous year.
- The landfill processed a record 35,704 tons of material.

- The Residential Recycling Drop-Off Centers collected 2,300 tons of material.
- The first-ever Electronics Recycling collection event collected 23,000 pounds of consumer electronic products.
- The county ground 1,569 tons of vegetative waste for mulch, which was made available to county residents.
- The county collected 112 tons of household hazardous waste from six collection events. This is an increase from 96 tons in FY 2001.
- The Clean Waste Program collected 5.2 tons of material from participating businesses.

# Public Safety

## September 11 Response

Loudoun County public safety personnel played key roles in regional safety efforts immediately following the terrorist attacks of September 11, 2001.

Fire and rescue personnel were deployed to Arlington County to assist with fire suppression and rescue efforts at the Pentagon, and other units provided support in Fairfax County and other neighboring jurisdictions, while all Loudoun County stations remained fully staffed.

The Sheriff's Office activated a law enforcement command center in Leesburg and dispatched representatives to command centers at the Leesburg Police Department, Loudoun County Emergency Operations Center (EOC), and Washington Dulles International Airport. The Sheriff's Office also provided security at key sites throughout the county while the State Police monitored major transportation corridors.

Many employees remained on duty around the clock in the field and at the EOC, which coordinated the county's emergency-related activities.

The EOC brought together representatives from many county departments and local agencies, including the Board of Supervisors, County Administrator, Fire and Rescue, Sheriff's Office, Information Technology, Public Information, Health, Purchasing and Support Services, and Social Services, as well as other law enforcement agencies, Loudoun County Public Schools, Town of Leesburg, Loudoun Hospital Center, and American Red Cross.

In the weeks and months following the attacks, the county continued to work on



Year	Fire Incidents	Emergency Medical Incidents
FY 00	4,230	10,634
FY 01	4,473	10,952
FY 02	4,696	11,496



emergency planning to prepare for potential future terrorist attempts.

## Fire and Rescue

The Board of Supervisors adopted a new Fire and Rescue Commission charter in FY 2002, creating a new Fire and Rescue Commission.

Under the new charter, fire, rescue and emergency medical services are delivered through a partnership of volunteer fire and rescue companies and career staff employed by the county's department of Fire and Rescue. The Chief of Fire and Rescue is responsible for system-wide operations, providing uniformity in emergency

response performance and procedures. Members of the Fire and Rescue Commission are appointed by the Board of Supervisors and include the Chief of the Department of Fire and Rescue as well as fire and emergency medical services volunteers.

Adoption of the new charter followed a two-tier process which included the hiring of a consultant, the Emsstar Group, to conduct a study and recommend a proposed model system for Loudoun County. Emsstar conducted briefings and interviews with members of the public as well as volunteer and career personnel.



# Public Safety

To encourage more citizens to volunteer as firefighters, the county adopted an ordinance amendment that applies to any Loudoun County fire-rescue volunteer with ten or more years of service. These volunteers receive a lifetime benefit of a Loudoun County vehicle license decal free of charge for as long as their vehicle is garaged in Loudoun County.

## Law Enforcement

In FY 2002, the Sheriff's Office implemented a unit dedicated to community policing in the eastern portion of Loudoun County. Deputies are now stationed in communities throughout Sterling. Community Policing stresses the importance of police-citizen cooperation to prevent and control crime, maintain order and improve the quality of life in the communities.

A new public radio safety system and in-car computer terminals were installed in the Sheriff's and fire and rescue vehicles. The new radios, which operate on an 800 MHz frequency, eliminate gaps in communications ability and permit coordinated communication between the Sheriff's Office and Fire and Rescue personnel and with surrounding jurisdictions.

The Sheriff's Office also formed a Civil Disturbance Unit (CDU). This unit has the ability to respond quickly to disturbances in the county dealing with crowd control and dispersal. The unit can also assist other agencies and localities with anticipated disturbances.

## Judicial Administration

FY 2002 marked the end of Phase I and beginning of Phase II of the Loudoun County Courts Expansion and Renovation Project.

Phase I was completed as the courtrooms of the Loudoun County Circuit Court moved to a new building within the court site in Leesburg. Other courtrooms and court support offices, including the Clerk of the Circuit Court, also moved into new and renovated space as part of Phase I of the project.

Work began on Phase II of the project, which encompasses renovation of the old Academy building and construction of the Law Library in the old board room on King Street, in Leesburg. Completion of the project is expected in 2003.

The Clerk of the Circuit Court added website information and an e-mail address to improve jurors' access to the jury management office, and permit staff to quickly respond to juror inquiries.

The jury duty process was also improved with the creation of a new parking area for jurors, new maps to provide jurors clear and concise directions, and an exit questionnaire to obtain feedback regarding services and accommodations for jurors.

The Circuit Court Clerk's Office, in partnership with the General District Court, contracted with Spanish interpreters to provide daily services in the courtrooms to accommodate Spanish-speaking citizens. Additionally, these interpreters have been made available to assist the Clerk's Office staff with providing information in Spanish.



Year	Sheriff's Office Calls for Service
FY 00	107,492
FY 01	119,296
FY 02	132,649



## Animal Care and Control

The Animal Shelter expanded its hours of operation to provide countywide response to nighttime emergencies, increase adoptions of animals, expand public service hours and improve animal care in the community.

The department also formed a new program designed to assist impoverished, elderly, disabled or ill residents with basic animal husbandry, spay and neuter assistance, veterinary care, and other assistance. Since the Animal Shelter manages more than just dogs and cats, its capacity was expanded to house livestock and poultry.



# Human Services

## Health Department

The Health Department played a key role in responding to the anthrax contamination of the State Department mail processing facility in Sterling in October 2001. The department coordinated efforts with local law enforcement and emergency response agencies, ran an antibiotic distribution center, and worked with the county's residents and medical community to keep citizens safe.

In FY 2002, the Health Department created the Tuberculosis Risk Factor Screening program, which has improved customer satisfaction and allowed staff to see more patients who need care. The traditional screening program required two visits and one needle stick per patient.

Under the new program, many patients can be judged free of tuberculosis in only one visit, saving up to 2,000 patient visits each year. The program received an Achievement Award from the National Association of Counties.

Also in FY 2002, the Health Department revised the county's Occupational Health program to help improve and ensure the health of Loudoun's public safety personnel; worked with county residents to investigate a possible association between biosolids and

health concerns; and increased and improved surveillance and community education for West Nile virus.

## Housing

The Office of Housing Services received national recognition for Operation Match, an innovative service that allows people to share their homes due to economic, companionship or service reasons, or who need help to find affordable housing. The program received an Achievement Award from the National Association of Counties and was selected as the best Community Life Program in Northern Virginia by the Housing Association of Nonprofit Developers.

During FY 2002, Operation Match served 215 households and made 17 matches preventing homelessness, resulting in a savings of nearly \$300,000 in taxpayer dollars.

The agency's nine-year-old Homebuyers Opportunity Program reached a milestone in FY 2002, helping its 500th family purchase a first home in Loudoun County. The program also secured a \$1.1 million grant from the Virginia Housing Development Authority for homeownership.

Housing Services helped two families become homeowners in FY 2002 through the Family Self-Sufficiency Program, which provides rental assistance to recipients while they work to become economically independent.

Housing Services completed its first full year of direct administration of the Housing Choice Voucher Program, improving the efficiency of the program and preventing housing instability for more than 680 families in Loudoun County.



The housing agency continued to administer the Homeless Intervention Program, which provides loans through the Virginia Department of Housing and Community Development. Since the program began, more than 400 families have averted a housing crisis.

## Mental Health/ Mental Retardation/ Substance Abuse Services

The department's mental health professionals provided support and outreach for Loudoun residents in the wake of the September 11 terrorist attacks through the Community Resilience Project of Loudoun County, part of the Community Resilience Project of Northern Virginia. Funded by the Federal Emergency Management Agency, the program was established to

**We show COURTESY by treating our customers and co-workers with respect, politeness and consideration, and by treating all people equally and without prejudice.**

# Human Services

provide free counseling, referrals, and education to help individuals and groups cope with the attacks and their aftermath.

The Community Services Board opened the Community Resource Center in FY 2002. The center provides information about mental health, substance abuse, and mental retardation. The center has a lending library of books, videos, and audiotapes as well as a computer for Internet research.

The agency was involved in the creation of the Family Connections Program along with the departments of Parks, Recreation and Community Services; Social Services; the Juvenile Court Service Unit; and Loudoun County Schools. The program, funded with federal dollars, provides education and therapy for at-risk youth and their parents.

## Social Services

The Department of Social Services offered a variety of services to child care providers, parents and children in the community, including the addition of more than 500 items to Books and Beyond, the department's lending library for child care providers.

The library contains a variety of books, instructional videos, CDs, cassettes, musical instruments, puzzles, games, puppets, storytelling sacks, and theme boxes that may be used by providers to create a quality child care experience.

A total of 1,042 people attended 20 training classes for child care providers sponsored by the department. Topics ranged from first aid to hands-on art for preschoolers and toddlers to saving money on day care taxes.

The department prepared and distributed its child care newsletter, *The Primary Press*, to more than 900 child care providers, recipients and the general public.

Working with the Virginia Cooperative Extension, the Loudoun Child Care Network, the Office of Public Information, and the Department of Parks, Recreation and Community Services, the department helped expand the information available online about child care services in the county.

The Child Care Connection at [www.loudoun.gov/services/childcare](http://www.loudoun.gov/services/childcare) includes lists of regulated and licensed child care providers, information on child care assistance programs, training opportunities, suggestions on selecting quality child care, and information on starting a family child care business.

Loudoun County hosted the kickoff of the "Vehicles for Change" program, a public-private partnership in Northern Virginia that helps provide dependable work transportation for the wage earner in low-income families. The program receives donations of used cars from the community and prepares them to be "road ready" for distribution to eligible recipients.



In FY 2002, the Workforce Resource Center extended its hours to better serve job seekers. The resources available at the center include local job leads, computer and Internet access, area newspapers, telephones for calling prospective employers, fax and copy machines, résumé resource materials and a viewing station for employment-related videos.

The Loudoun County Juvenile Detention Center was the only detention center in Virginia to take part in a national performance-based standards project. Ninety-six facilities across the country are involved in the effort to improve conditions of confinement in youth correction and detention facilities by developing and implementing performance-based standards.

# Library Services

To better serve an ever-growing population, Loudoun County Public Library increased computer-automated services in FY 2002. Smart Access Manager (SAM) was installed at every library branch to allow customers to login to their Internet session at a personal computer without staff assistance, allowing reference staff to be available to answer customers' questions and do more in-depth reference work. SAM handled more than 2,500 Internet sessions at Eastern Loudoun Regional Library during the month of June.

The new Library Information Phone System allows borrowers to call and listen to the list of items they have borrowed, listen to requests and cancel requests. The system also dials out to customers to let them know their hold items are ready. This system makes 300-500 calls a day that were previously made by staff members.

The Library received \$25,000 from philanthropist Irwin Uran. This gift was allocated to purchase and establish the Irwin Uran American Sign Language Access Video Collection. Additional acquisitions included The LifeSmart Curriculum, a series of videos to be used with young people with developmental disabilities.

In FY 2002, ground was broken and construction began on the Ashburn Library. When it opens, the 23,000 square-foot neighborhood branch will house a collection of 70,000 items.

The Summer Reading Program, "Many Voices, Many Stories," encouraged 11,500 children and teens to keep reading and to use the library during vacation months. Corporate sponsorship provided funding for books given away during the program.



Year	Library Materials Circulated*
FY 00	1,983,504
FY 01	2,110,585
FY 02	2,258,834

\*Books, CDs, Videos, Magazines



The Loudoun Library Foundation, Inc., funded more than 50 programs in the series. The multi-cultural theme program won the National Library Public Relations Council's Certificate of Merit and the Virginia Public Library Directors Association's Outstanding Summer Reading Program Award.

The library presented a series of 20 programs (Habilidades Esenciales Para La Vida) conducted in Spanish at Rust (Leesburg), Sterling and Eastern Loudoun Regional Libraries.

These presentations introduced community members to the library's electronic resources and Spanish language collection, and demonstrated the use of the Internet for job searches and résumé writing.

The library received a variety of grants that enhanced services and provided free cultural



programs to the Loudoun community. These included funding from the National Library of Medicine, National Endowment for the Humanities, National Endowment for the Arts, Library of Virginia, National Video Resources, Virginia Foundation for the Humanities and Public Policy, Lila Wallace Fund and the Washington Redskins Leadership Council.

Loudoun County Public Library has established partnerships with an array of Loudoun and Virginia agencies, including Howard Hughes Medical Institute and the University of Virginia, in facilitation of the projects.



# Parks, Recreation & Community Services

Improving quality customer service was a priority in fiscal year 2002. The Department of Parks, Recreation and Community Services made two significant improvements to its registration process.

An updated version of registration software now interfaces with the county's purchasing software to accept credit card registrations and allow residents to register for activities at any PRCS location. The popular automated telephone registration system, known as TeleTrac, was also launched in FY 2002.

The second annual LAUGHS festival brought record crowds and the nation's top storytellers to Loudoun County. The event is scheduled for the third weekend in June at Claude Moore Park again in 2003.

FY 2002 was a busy year for sports. The department and the Metro DC Amateur Softball Association were awarded the bid for the 2002 ASA Girls 12-U Class "A" Fast Pitch National Championship, marking the first time an ASA National Tournament was held in Loudoun County.

The 2001 Babe Ruth World Series for 16- to 18-year-olds, hosted by the department and Greater Loudoun Babe Ruth, Inc., was held at Fireman's Field in August. Crowds at the opening ceremony for the PONY Nationals Girls Fast Pitch Softball Tournament of Champions were



the largest ever, with more than 200 teams visiting the county for the July tournament.

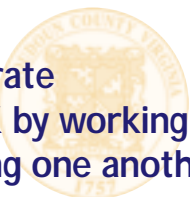
The Office on Youth received two significant grants for prevention services in FY 2002. The Virginia Tobacco Settlement Foundation awarded \$113,773, which will fund a Program Coordinator and on-going awareness and prevention services under the county's new Youth Tobacco Use Prevention Program.

The office also received a Title V grant in the amount of \$65,000 from the Department of Justice to fund Girls, Inc., a countywide program to prevent high-risk behaviors. The program is targeted at the area's females between the ages of 12 and 17.

Voters approved the construction of a new central Loudoun Regional Park to be built on property located on Sycolin Road in Leesburg. The park will be named The Philip A. Bolen Memorial Park, for the longtime Loudoun County Administrator, who died in 2000.

In FY 2002, the Commonwealth Transportation Board awarded Transportation Equity Act for the 21st Century (TEA-21) program funds for construction of a visitor's center at historic Mt. Zion Church.

**We demonstrate  
TEAMWORK by working  
and supporting one another  
to achieve the  
organization's goals.**



# Information, Management & Technology

## Management Services

Loudoun County was selected through a competitive process to make a presentation at the Transforming Local Government conference in Tucson, Arizona. At the conference, a team of Loudoun County employees provided information to over 100 attendees on the county's proactive and innovative customer service, community outreach and Internet initiatives.

The county continued to make progress in its efforts to attract and retain job applicants in a competitive job market. The Loudoun County website was enhanced to make it easier to search for job openings and obtain job applications online. County staff participated in five job fairs, and the benefits package for county employees was expanded, including implementation of a new long-term disability program.

Through these efforts, the county received over 18,000 job applications and hired 456 new full- and part-time employees. Just as importantly, employee turnover dropped to 9.1% in FY 2002 from 12.4% the previous year.

**Recognizing that our EMPLOYEES are the organization's primary resource for providing service to the public, the County of Loudoun places a high priority on the personal and professional success of our employees.**

The county also conducted a classification and compensation study to evaluate current program specifications and market competitiveness.

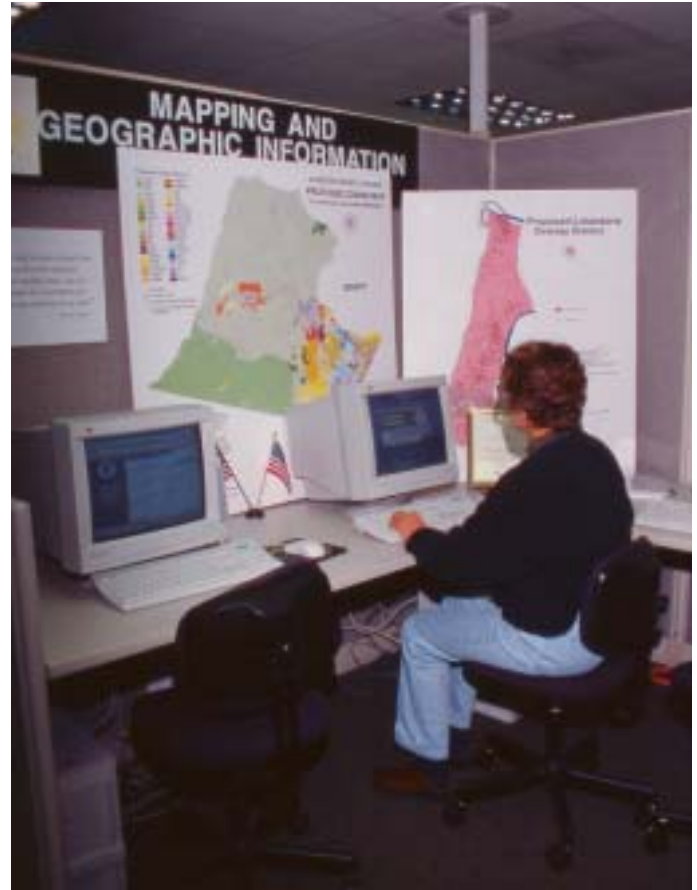
The Purchasing Office continued to expand its use of the Internet by providing a Bidder Management System which enables vendors to register and maintain their data online.

The professionalism of the Purchasing Office helped Loudoun County to again achieve the Excellence in Procurement Award for 2001 from the National Purchasing Institute. Loudoun is one of only 25 jurisdictions in the nation to receive this award three times.

Loudoun County also received the Distinguished Budget Presentation Award from the Government Finance Officers' Association for the FY 2002 Adopted Fiscal Plan.

## Information Technology

The county continued to make use of new technologies to improve efficiency and provide information to residents. The financial accounting, management information, and purchasing systems all received major upgrades.



As of May 2002, the county's Geographic Information System, a computer mapping system, is accessible on the Internet. This makes it possible for people to view the most popular mapped layers – such as parcels, floodplains, subdivisions and soils – from their home or office. Recent property sales were also made available over the Internet, and CDs were increasingly used to provide information such as land records and the adopted county budget.

The Office of Mapping and Geographic Information and Department of Fire and Rescue received an Achievement Award from the National Association of Counties for the innovative use of technology in determining the locations of Fire and Rescue stations.



# Information, Management & Technology

## Public Information

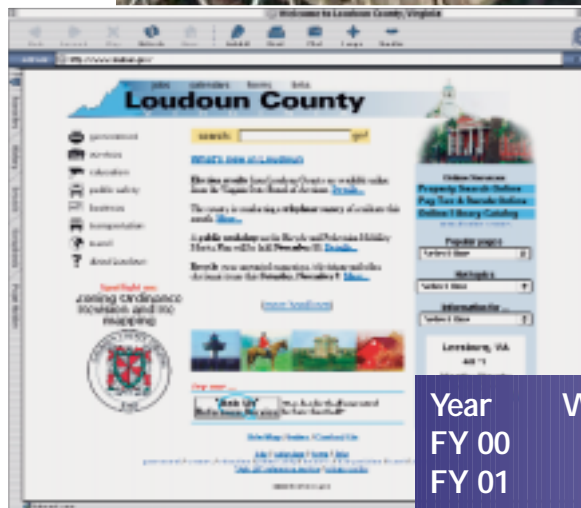
Loudoun County's award-winning website became more user-friendly in FY 2002 as it took on a new look and an easier-to-remember address: [www.loudoun.gov](http://www.loudoun.gov). The new design gave the website a more streamlined appearance and improved the navigational options to make it easier for users to find information. The frontpage was expanded to include news headlines featuring the timeliest information.

The Public Information Office used the county website along with more conventional methods to help keep the public informed about such issues as the Comprehensive Plan Review, the Zoning Ordinance revision and remapping process, emergency preparedness, and the redistricting process.

The number of visits to the county website increased by 93 percent in FY 2002, and users viewed over 6 million pages. Among the most popular offerings on the website were the database of land parcels, a searchable list of employment opportunities with the county government, photos of animals available for adoption at the Animal Shelter, the online library catalog, and documents related to the Zoning Ordinance revision and remapping process.

The county continued to expand its efforts to engage and involve communities. The county government held community forums in Sterling Park, Cascades, Ashburn and South Riding to hear from residents about their priorities and concerns, especially with respect to implementation of the Comprehensive Plan in their area.

These community outreach efforts, designed to improve communication



Year	Website "User Sessions"
FY 00	555,366
FY 01	782,353
FY 02	1,509,690

between the county and its communities, and to help residents become more involved in solving community problems, earned Loudoun a 2002 achievement award from the National Association of Counties.

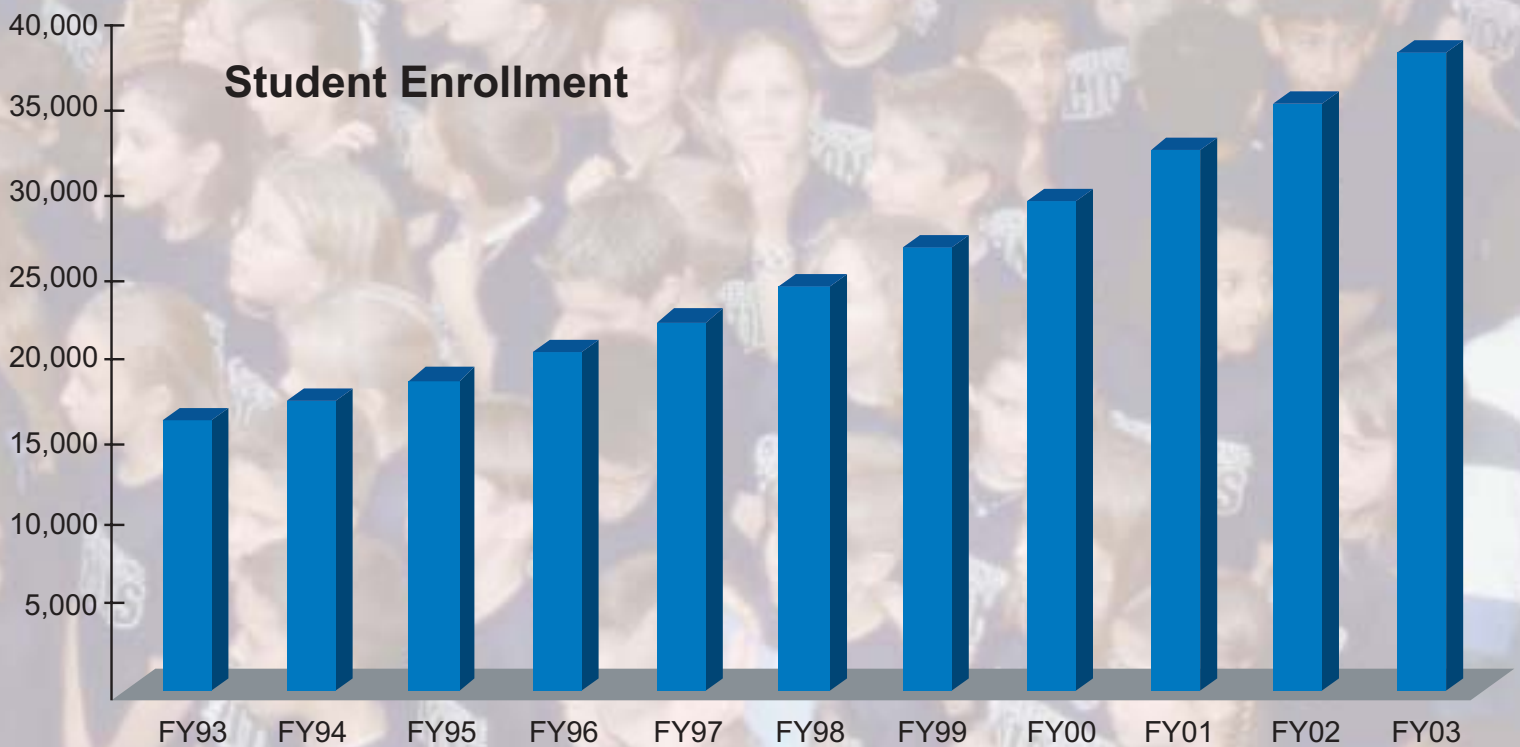
In partnership with Leadership Loudoun, the county's Public Information Office initiated Discover Loudoun, a month-long citizens' academy, to inform and engage residents about Loudoun County government, business, education and non-profit organizations. Participants toured the county, met with local leaders, and learned about services and volunteer opportunities in the county. Discover Loudoun will be offered several times a year.

Neighborhoods across the county participated in the third annual Family Volunteer Day, in which families and neighbors got together to organize projects to benefit the community.

The Public Information Office also received an award of excellence from the National Association of County Information Officers for the county's 2001-2002 annual report, which was offered for the first time on CD and on the Internet, as well as in the standard magazine format.



# Loudoun County Public Schools



## Overview

The education of Loudoun County's young people continued to be among the very highest priorities of the Board of Supervisors in FY 2002. Public school funding remained the largest single category of the county budget, with more than 63 percent of local tax funding being allocated to support school operations and debt service.

In the FY 2002 budget process, the Board of Supervisors authorized an increase of \$42.5 million in local funds for Loudoun County Public Schools' operations, to help the school system meet the needs of the rapidly growing student population.

School enrollment grew about 11 percent in just one year, from 31,830 in 2000-2001 to 35,349 at the beginning of the 2001-

2002 school year. The school system hired 485 new teachers, bringing the total number of teachers to 2,650 – an increase of 15.4 percent over the previous year.

Two new elementary schools and one new middle school opened in the fall of 2001, bringing the total number of schools to 51. Five more schools were under construction and slated to open in the fall of 2002.

# Top School Issues of Fiscal Year 2001-02

## LCPS Hit 10-Year High on SAT Scores

Loudoun County Public School students taking the Scholastic Assessment Test (SAT) in 2002 had an average combined score of 1049, a 13-point increase from 2001 and the highest score the school division has posted in the past decade. The 1049 average combined score also was higher than the average score posted in Virginia (1016) and the nation (1020).

The next highest score for LCPS during the last decade was 1046, recorded by those taking the test in 2000.

In 2002, LCPS students had an average score of 521 on the math section of the SAT. Statewide, the average score was 506 with a national average of 516. The LCPS math score was six points higher than its 2001 score and the highest in any year since 1993.

On the verbal section of the test, LCPS students had an average score of 528. The average score in Virginia was 510 and the average throughout America was 504. The 2002 score in Loudoun County was seven points higher than in 2001, and the highest in the past 10 years.

Seventy-six percent (1,342) of Loudoun's graduating seniors took the SAT in 2002. That compares with an average of 68 percent in Virginia and 46 percent nationwide.

## Three New Schools Opened

Two new elementary schools and one middle school opened in the fall of 2001. The new elementary schools were John W. Tolbert Elementary School in Leesburg and Seldens Landing Elementary School,



located east of Leesburg. Also opening in FY 2002 was Eagle Ridge Middle School in Broadlands.

In addition, five more schools were under construction during FY 2002 and ready to open in time for the 2002-2003 school year. These were Hutchison Farm Elementary School in South Riding, Forest Grove Elementary School in Forest Ridge, River Bend Elementary School in CountrySide, Harmony Intermediate School in Hamilton, and Heritage High School in Leesburg.

## 73 Percent of Voters Approved School Bond

On November 6, 2001, 32,563 voters (73 percent) voted for approval of the issuance of bonds, with 12,041 voting no.

The \$98.14 million approved will finance the construction of Countryside, Belmont Station, Frances Hazel Reid and Mountain

View elementary schools, Mercer Middle School, additions to Round Hill and Lovettsville elementary schools, the renovation of Park View High School and the purchase of nine portable classrooms.

All of Loudoun's 38 precincts voted in favor of the school bond.

## 485 New Teachers Were Welcomed to Loudoun

Loudoun County welcomed 485 new teachers to its ranks in August 2001. The new teachers raised the number of teachers employed in the county's 51 schools to 2,650. This was a 15.4 percent increase from the 2,295 teachers who started the 2000-2001 school year.

Fourteen teachers joined the staff from the Visiting International Faculty Program. Of these, 12 came from Australia with one each coming from Panama and Peru.

# Top School Issues of Fiscal Year 2001-02

## Breakfast Honored LCPS' Business Partnerships

A record crowd of 275 attended the annual School-Business Partnership Recognition Breakfast on March 8, 2002, at Lansdowne Conference Center and Resort. Seventy-four of LCPS' business partners were represented at the breakfast, compared to 53 the previous year.

School Board Chairman Joseph W. Vogric said the breakfast showed that while Loudoun has grown remarkably, it hasn't lost its feeling of being a community.

"Loudoun County has the fastest-growing school system in the commonwealth. I'm grateful to see we haven't lost sight of the importance of community involvement and partnership...It's very exciting to see partnerships grow and be maintained over a number of years," Vogric said. "Right now, during the time of growth (we in Loudoun County) are experiencing, the downturn in the economy — all the things that are going on locally and nationally — partnerships have never been more important," Vogric said.

## LCPS Students Captured Top Awards at State Science Fair

Several LCPS students took top awards during the Virginia State Science and Engineering Fair on April 13, 2002, at Randolph-Macon College. The fair featured 276 students who had won honors at 14 regional science fairs throughout Virginia.

### The LCPS award winners included:

- Freshman Brian Andrew of Loudoun County High School, who took first place in the Biochemistry Division for his project, "The Effect of Soil Types on

the Decomposition Rate of Buried Apples." Andrew also was presented the Scientific American Award for Best Chemistry/Biochemistry Project.

- Sophomore Ryan Burkle of Loudoun County High School, who was awarded first place in Physics for his project, "The Relationship Between Pedal Cadence and Human Horsepower Production in Bicycles over Short Periods of Time." Burkle also received the Scientific American Award for Best Math/Physics/Earth and Space Science Project.



to talk to representatives from 35 colleges and universities as well as 26 representatives of various careers.

- Freshman Alex Seebeck of Loudoun Valley High School, who was awarded first place in Zoology for his project, "The Relationship Between Barred Owl (*Strix varia*) Calls and Responses During the Non-Breeding Season." Seebeck also received the Scientific American Award for Best Botany/Zoology Project.

## Minority College and Career Fair Was a Success

The first Minority College and Career Fair on March 5, 2002, drew a large and enthusiastic crowd to Broad Run High School. Nearly 800 students had the chance

"You should feel a great sense of pride," Washington Redskins cornerback Darrell Green told a crowd in the school's auditorium before the fair began. "If you're not excited, I am. I really love this community."

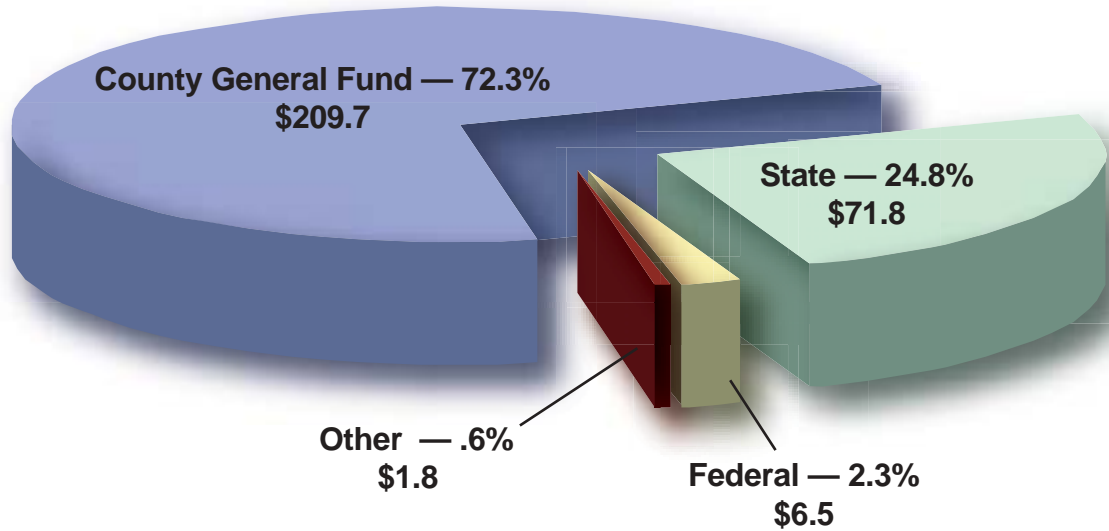
Green said the number of parents who brought their children to the fair, as well as the work that went into organizing it, should send the young people attending a clear message. "Don't forget that nobody's expecting you to get through this life by yourself. None of us did. There were people there for us and we will all be there for you."



# Public Schools Finance

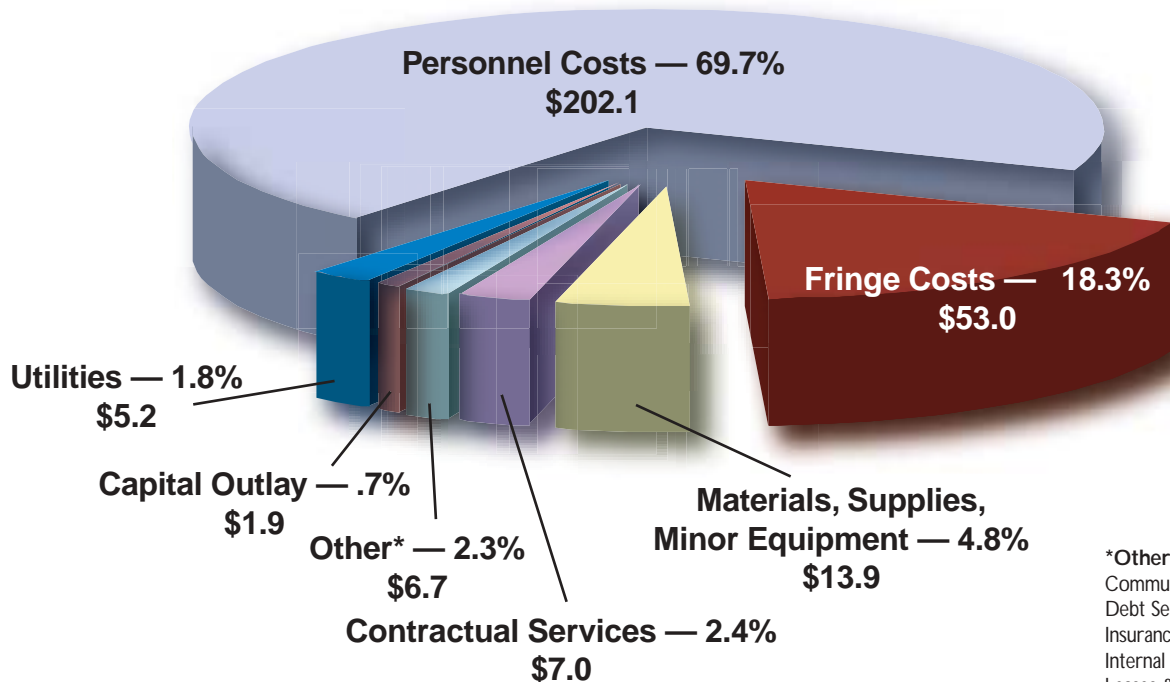
## Revenues (millions)

Total: \$289.8



## Expenditures (millions)

Total: \$289.8



\*Other includes:  
 Communication  
 Debt Service  
 Insurance  
 Internal Services  
 Leases & Rentals  
 Mileage Reimbursement  
 Training & Continuing Education

# Facts and Figures

## Population Characteristics

	Population	Households
1980*	57,484	18,670
1990*	86,129	30,490
2000*	169,599	59,900
2002**	196,430	69,458
2010**	298,578	105,807

Source: \* U.S. Census; \*\* Loudoun County Estimates

## Age Characteristics of the Population (2002)

<5 years	18,598	9%
5-19 years	45,270	23%
20-24 years	7,473	4%
25-44 years	71,639	36%
45-64 years	42,224	21%
65-74 years	6,466	3%
75+ years	4,761	2%

Source: U.S. Census

## Race Characteristics of the Population (2002)

White	159,506	81%
Black	13,547	7%
Asian/Pacific Islander	11,201	6%
Other	331	0%
Hispanic	11,845	6%

Source: U.S. Census

## Average Income

Year	Per Capita	Household
2001	\$38,632	\$108,666
2002	\$39,791	\$111,926
2003	\$40,233	\$112,840

Source: Woods & Poole Economics, Inc. 2002

## Geography/Land Use (2002)

Land Area (square miles)	517
Agricultural (acres)	200,200
Residential (acres)	78,930
Commercial/Industrial (acres)	20,990
Public/Open Space (acres)	30,760

Source: Loudoun County Land Records

## Public Education

Public School Enrollment	37,532
Cost per Pupil	\$9,366
Number of Schools	56
SAT Scores: Math	521
SAT Scores: Verbal	528

Source: Loudoun County Public Schools, 2002

## Labor Force (August 2002)

Civilian Labor Force (Loudoun County)	102,224
Unemployment Rate (Northern Virginia)	3.5%

Source: Virginia Employment Commission

## At Place Employment

Industrial Classification	Employees
Agriculture	2,236
Mining	200
Construction	9,775
Manufacturing	4,844
Transportation, Communications	14,703
Wholesale and Retail Trade	20,229
Finance, Insurance and Real Estate	2,588
Services	29,191
Government	14,439
Total	98,205

Source: Virginia Employment Commission, 4th Quarter 2001

## Major Employers

Company	Employment Range
America Online	1,000-4,999
Atlantic Coast Airlines	1,000-4,999
Loudoun Healthcare, Inc.	1,000-4,999
MCI WorldCom	1,000-4,999
Metro. Washington Airports Authority	1,000-4,999
Orbital Sciences	1,000-4,999
United Airlines	1,000-4,999
Computer Sciences Corporation	500-999
Airline Tariff Publishing Company	500-999
Federal Aviation Administration	500-999
Lansdowne Resort	500-999
Marriott Host International	500-999

Source: Loudoun County Economic Development

## Major Colleges and Universities

The George Washington University	812
Mary Baldwin College	Opening Fall 2003
Marymount University	232
Northern Virginia Community College	9,000
Patrick Henry College	249
Old Dominion University	957
Shenandoah University	650
Strayer University	1,050

Source: Loudoun County Economic Development, 2002



This annual report is produced by the Public Information Office of Loudoun County.

Editor: Jim Barnes

Editorial Assistants: Nancy McCormick, Lorie Flading

Proofreading: Ann Higgins

Photo Credits:

Jim Kirby, Bob Updegrove, Ken Howard,

Robin Geiger, Linda Holtslander

Design: Bridges Design

Printing: Elway Lithograph

# 2002

# Annual Report

Published by the  
Loudoun County Public Information Office  
1 Harrison Street SE  
5th Floor  
P.O. Box 7000  
Leesburg, VA 20177  
703.777.0113  
[www.loudoun.gov](http://www.loudoun.gov)

## LOUDOUN COUNTY, VIRGINIA